



Minutes of the Regular Meeting of the Board of Trustees
Wednesday, November 13, 2019

A meeting of the Cuyahoga Arts & Culture (CAC) Board of Trustees was called to order at 5:00 pm at the Children's Museum of Cleveland, 3813 Euclid Ave, Cleveland, OH 44115.

The roll call showed that Trustees Garth, Hanson, Mendez and Sherman were present. It was determined that there was a quorum.

Trustee Sherman thanked Ken Miller for serving on CAC's Board of Trustees and wished him well.

Also in attendance were CAC staff: Jill Paulsen, interim CEO + executive director; Luis Gomez; Meg Harris; Heather Johnson-Banks; Dan McLaughlin; India Pierre-Ingram; and Jake Sinatra.

1. CONNECT WITH CULTURE

Maria Campanelli, Executive Director of The Children's Museum of Cleveland shared information about the space, the organization, and CAC's contribution.

2. PUBLIC COMMENT ON MEETING AGENDA ITEMS

There were no comments on the meeting agenda items.

3. APPROVAL OF MINUTES

Motion by Trustee Hanson, seconded by Trustee Mendez, to approve the minutes from the September 11, 2019 meeting. No Discussion. Motion to approve minutes. Vote: Garth: aye; Hanson: aye; Mendez: aye; and Sherman: aye. The motion carried.

4. INTERIM EXECUTIVE DIRECTOR'S REPORT

Ms. Paulsen thanked everyone for joining her and the Board at the Children's Museum of Cleveland. Ms. Paulsen's remarks can be found [here](#).

5. BOARD ACTION

Approval of Project Support 2020 Scores and Grants

Mr. Gomez presented the Board with the slate of panel-approved 2020 Project Support grantees and highlighted two of the 20 new organizations; Hispanic Police Officer Association and Graffiti HeArt. Mr.

McLaughlin presented an overview of the 2020 Project Support Memo provided to the Board in advance of this meeting and walked them through action items.

The following actions were taken:

Motion by Trustee Hanson, seconded by Trustee Mendez, to approve the 2020 Project Support grants:

Program	Organization	Panel Score	Grant
PS I	Jewish Federation of Cleveland	81.4	\$ 20,350
PS II	BorderLight Festival of International Theatre Cleveland	Somewhat	\$ 4,000

Discussion: None. Vote – Ayes: Garth, Hanson, Mendez. Nays: None. Abstain: Sherman. The motion carried.

Motion by Trustee Garth, seconded by Trustee Hanson, to approve the Project Support 2020 Scores and Grants as listed in the Board handout (below). Discussion: None. Vote All Ayes. Motion carried.

Program	Organization	Panel Score	Grant
PS I	America SCORES Cleveland	90.6	\$ 12,485
PS I	American Hungarian Friends of Scouting	82.6	\$ 8,883
PS I	Aradhana Committee	84.6	\$ 21,150
PS I	Baldwin Wallace University	80.8	\$ 20,200
PS I	Boys & Girls Clubs of Cleveland	85.6	\$ 21,400
PS I	Brite Cleveland	89	\$ 22,250
PS I	Carolyn L. Farrell Foundation	92.4	\$ 13,450
PS I	Cavani String Quartet	80.4	\$ 10,682
PS I	Chagrin Foundation for Arts & Culture	76.8	\$ 11,826
PS I	ChamberFest Cleveland	82.2	\$ 20,550
PS I	CityMusic Cleveland	92.6	\$ 25,000
PS I	Cleveland Ballet	79.2	\$ 19,800
PS I	Cleveland Chamber Music Society	81.8	\$ 11,452
PS I	Cleveland Classical Guitar Society	92.2	\$ 25,000
PS I	Cleveland Contemporary Chinese Culture Association	90.4	\$ 14,006
PS I	Cleveland Cultural Gardens Federation	89.2	\$ 11,144
PS I	Cleveland Print Room	95.2	\$ 25,000
PS I	Cleveland School of the Arts Board of Trustees	91.2	\$ 13,948
PS I	convergence-continuum	83.4	\$ 8,608
PS I	Detroit Shoreway Community Development Organization	83.4	\$ 9,977
PS I	Doan Brook Watershed Partnership	87.8	\$ 21,950
PS I	Downtown Cleveland Alliance	84.4	\$ 21,100
PS I	Duffy Liturgical Dance Ensemble	80.8	\$ 11,433
PS I	Fevered Dreams Productions	85.6	\$ 21,400

PS I	Foluke Cultural Arts Center	85.4	\$ 9,262
PS I	Fred and Laura Ruth Bidwell Foundation	78	\$ 19,500
PS I	Greater Cleveland Neighborhood Centers Association	85.2	\$ 14,065
PS I	Greater Cleveland Urban Film Foundation	83.8	\$ 11,125
PS I	Heights Youth Theatre	79.8	\$ 15,609
PS I	Hospice of the Western Reserve	90.2	\$ 22,550
PS I	Jennings Center for Older Adults	88.6	\$ 9,119
PS I	Jones Road Family Development Corporation	89.4	\$ 13,225
PS I	Judson Services	85.6	\$ 21,400
PS I	Julia De Burgos Cultural Arts Center	89	\$ 7,982
PS I	Kulture Kids	87.6	\$ 13,287
PS I	Lakewood Historical Society	85.8	\$ 12,674
PS I	Les Délices	82	\$ 20,500
PS I	Lexington-Bell Community Center	87.2	\$ 15,160
PS I	Literary Cleveland	89.2	\$ 12,488
PS I	Maelstrom Collaborative Arts	83.8	\$ 8,833
PS I	Mandel Jewish Community Center	79.4	\$ 19,850
PS I	Mercury Summer Stock	89.6	\$ 22,400
PS I	MidTown Cleveland, Inc.	84.4	\$ 6,457
PS I	Music and Art at Trinity Cathedral	82.4	\$ 14,291
PS I	Musical Upcoming Stars in the Classics	78.4	\$ 6,272
PS I	Newbridge Cleveland	91	\$ 22,750
PS I	Open Doors Academy	90.8	\$ 22,700
PS I	Playwrights Local	89.2	\$ 6,478
PS I	Praxis: Integrated Fiber Workshop	91.2	\$ 11,272
PS I	Shore Cultural Centre	87.6	\$ 7,264
PS I	Slavic Village Development	84.8	\$ 11,497
PS I	Talespinners Children's Theatre	92.6	\$ 13,055
PS I	The Brecksville Theatre	77.8	\$ 12,593
PS I	The Cassidy Theatre	82.4	\$ 17,168
PS I	The City Club of Cleveland	87.6	\$ 16,667
PS I	Tremont West Development Corporation	87.4	\$ 6,163
PS I	University Circle Inc.	80	\$ 20,000
PS I	University Hospitals	83.2	\$ 20,800
PS I	Waterloo Arts	91.8	\$ 15,442
PS I	West Side Community House	93.6	\$ 25,000
PS II	AfricaHouse International	Somewhat	\$ 4,000
PS II	America Asian Pacific Islander Organization	Somewhat	\$ 4,000
PS II	Art Song Festival	Somewhat	\$ 4,000
PS II	Arts in Strongsville	Yes	\$ 5,000
PS II	Arts Renaissance Tremont	Somewhat	\$ 4,000

PS II	ATNSC: Center for Healing & Creative Leadership	Somewhat	\$ 4,000
PS II	Baseball Heritage Museum	Yes	\$ 5,000
PS II	Bay Village Community Band	Somewhat	\$ 2,800
PS II	Beachwood Arts Council	Somewhat	\$ 3,668
PS II	Beachwood Historical Society	Somewhat	\$ 4,000
PS II	Benjamin Rose Institute on Aging	Somewhat	\$ 4,000
PS II	Berea Arts Fest	Somewhat	\$ 4,000
PS II	Bethlehem Community Health	Somewhat	\$ 4,000
PS II	Big Creek Connects	Somewhat	\$ 2,000
PS II	Blazing River Arts Group	Somewhat	\$ 1,000
PS II	Bodwin Theatre Company	Somewhat	\$ 4,000
PS II	Brooklyn Heights Service Clubs	Somewhat	\$ 4,000
PS II	Burning River Baroque	Somewhat	\$ 4,000
PS II	Burten, Bell, Carr, Development	Somewhat	\$ 4,000
PS II	Campus District Inc.	Yes	\$ 2,500
PS II	Case Western Reserve University	Yes	\$ 5,000
PS II	Catholic Charities Corporation	Somewhat	\$ 4,000
PS II	Cedar Fairmount Special Improvement District	Yes	\$ 5,000
PS II	Celebrate the arts performance academy Inc.	Somewhat	\$ 4,000
PS II	Cesear's Forum	Yes	\$ 5,000
PS II	Choral Arts Society of Cleveland	Yes	\$ 5,000
PS II	Cleveland Chamber Choir	Somewhat	\$ 4,000
PS II	Cleveland Chamber Collective	Somewhat	\$ 4,000
PS II	Cleveland Chamber Symphony	Yes	\$ 5,000
PS II	Cleveland Clinic	Yes	\$ 5,000
PS II	Cleveland Composers Guild	Yes	\$ 5,000
PS II	Cleveland Grays Armory Museum	Somewhat	\$ 4,000
PS II	Cleveland Kids' Book Bank	Yes	\$ 3,000
PS II	Cleveland Leadership Center	Yes	\$ 5,000
PS II	Cleveland Philharmonic Orchestra	Somewhat	\$ 4,000
PS II	Cleveland Rape Crisis Center	Yes	\$ 5,000
PS II	Cleveland Rocks: Past Present and Future	Yes	\$ 5,000
PS II	Cleveland Shakespeare Festival	Somewhat	\$ 4,000
PS II	Cleveland TOPS Swingband	Yes	\$ 5,000
PS II	Cleveland Treatment Center Inc.	Yes	\$ 5,000
PS II	Cleveland Uncommon Sound Project	Yes	\$ 5,000
PS II	Cleveland Vegan Society	Yes	\$ 5,000
PS II	Cleveland Women's Orchestra	Somewhat	\$ 4,000
PS II	CollectivExpress	Somewhat	\$ 4,000
PS II	Connecting for Kids	Yes	\$ 5,000
PS II	Coventry Village Special Improvement District	Yes	\$ 5,000

PS II	Cudell Improvement	Somewhat	\$ 4,000
PS II	Cuyahoga River Community Planning	Yes	\$ 5,000
PS II	DANCEVERT	Somewhat	\$ 4,000
PS II	Dancing Classrooms Northeast Ohio	Somewhat	\$ 3,444
PS II	Earth and Air: String Orchestra	Somewhat	\$ 3,200
PS II	Edward E. Parker Museum of Art	Somewhat	\$ 4,000
PS II	Eliza Bryant Village	Yes	\$ 5,000
PS II	ENCORE Chamber Music Institute	Somewhat	\$ 4,000
PS II	Environmental Health Watch	Yes	\$ 5,000
PS II	Errin Ministries	Yes	\$ 5,000
PS II	Esperanza	Yes	\$ 5,000
PS II	Euclid Beach Park Now	Somewhat	\$ 4,000
PS II	Famicos Foundation	Yes	\$ 4,900
PS II	Far West Center	Yes	\$ 5,000
PS II	FOCUS ON EDUCATION	Somewhat	\$ 4,000
PS II	Folknet	Yes	\$ 4,000
PS II	Food Strong	Yes	\$ 5,000
PS II	Friends of Euclid Creek Watershed	Somewhat	\$ 1,080
PS II	Friends of the East Cleveland Public Library	Somewhat	\$ 4,000
PS II	From Me 2 U	Yes	\$ 5,000
PS II	FrontLine Service	Yes	\$ 4,980
PS II	Front Steps Housing and Services	Yes	\$ 5,000
PS II	FutureHeights	Yes	\$ 5,000
PS II	Gardening in the District	Somewhat	\$ 4,000
PS II	Good Company: A Vocal Ensemble	Yes	\$ 5,000
PS II	Graffiti HeArt	Somewhat	\$ 4,000
PS II	Harvard Community Services Center	Yes	\$ 5,000
PS II	Hasani Management	Somewhat	\$ 4,000
PS II	Henry Johnson Center	Yes	\$ 5,000
PS II	Hispanic Alliance	Yes	\$ 5,000
PS II	Hispanic Business Center	Somewhat	\$ 4,000
PS II	Hispanic Police Officers' Association	Somewhat	\$ 4,000
PS II	Historic Gateway Neighborhood Corporation	Yes	\$ 5,000
PS II	Hummingbird Project	Yes	\$ 5,000
PS II	iN Education Inc.	Somewhat	\$ 4,000
PS II	India Festival USA	Somewhat	\$ 4,000
PS II	International Community Council	Yes	\$ 5,000
PS II	International Women's Air & Space Museum	Yes	\$ 5,000
PS II	Italian Cultural Garden Foundation	Somewhat	\$ 4,000
PS II	Jewish Family Service Association of Cleveland Ohio	Yes	\$ 5,000
PS II	Joseph's Home	Yes	\$ 1,000

PS II	Joyful Noise Neighborhood Music School	Somewhat	\$ 3,600
PS II	Lake City Fuse	Yes	\$ 5,000
PS II	Lake Erie Native American Council	Yes	\$ 5,000
PS II	Lake View Cemetery Foundation	Somewhat	\$ 4,000
PS II	LakewoodAlive	Somewhat	\$ 4,000
PS II	Larchmere PorchFest	Yes	\$ 5,000
PS II	LatinUs Theater Company	Yes	\$ 5,000
PS II	LGBT Community Center of Greater Cleveland	Yes	\$ 5,000
PS II	Little Italy Redevelopment Corporation	Somewhat	\$ 3,600
PS II	Little Lumpy's Center for Educational Initiatives	Somewhat	\$ 4,000
PS II	LYLESART	Yes	\$ 5,000
PS II	Malachi Center	Yes	\$ 3,600
PS II	May Dugan Center	Yes	\$ 5,000
PS II	Merrick House	Somewhat	\$ 4,000
PS II	MorrisonDance	Yes	\$ 5,000
PS II	Mt.Pleasant NOW Development Corporation	Yes	\$ 5,000
PS II	NAMI Greater Cleveland	Yes	\$ 5,000
PS II	Negative Space Gallery	Somewhat	\$ 4,000
PS II	New Avenues to Independence	Yes	\$ 4,354
PS II	No Exit	Yes	\$ 5,000
PS II	North Union Farmers Market	Yes	\$ 5,000
PS II	Northeast Ohio Alliance for Hope	Somewhat	\$ 4,000
PS II	Notes for Notes	Yes	\$ 5,000
PS II	Ohio City Incorporated	Somewhat	\$ 4,000
PS II	Organization of Chinese Americans Greater Cleveland	Yes	\$ 5,000
PS II	P.A.L.S. for Healing	Yes	\$ 5,000
PS II	Parma Area Fine Arts Council	Somewhat	\$ 2,000
PS II	Parma Heights Historical Society	Somewhat	\$ 4,000
PS II	Polish Village Parma	Yes	\$ 5,000
PS II	Quire Cleveland	Somewhat	\$ 4,000
PS II	Reaching Heights	Yes	\$ 5,000
PS II	Refresh Collective	Yes	\$ 5,000
PS II	Restore Cleveland Hope	Somewhat	\$ 4,000
PS II	RollinBuckeyez Foundation	Yes	\$ 5,000
PS II	Sankofa Fine Art Plus	Yes	\$ 5,000
PS II	Schuhplattler und Trachtenverein Bavaria	Somewhat	\$ 4,000
PS II	Shaker Arts Council	Yes	\$ 5,000
PS II	Slovenian Museum and Archives	Yes	\$ 5,000
PS II	SOS: Strengthening Our Students	Somewhat	\$ 3,600
PS II	Suburban Symphony Orchestra	Somewhat	\$ 4,000
PS II	Symphony West	Somewhat	\$ 4,000

PS II	Tender Hearts Crusades Inc.	Yes	\$ 5,000
PS II	The Harvard Square Center	Somewhat	\$ 4,000
PS II	The Movement Project	Somewhat	\$ 4,000
PS II	The Refugee Response	Yes	\$ 5,000
PS II	The Roberto Ocasio Foundation	Somewhat	\$ 4,000
PS II	Thea Bowman Center	Yes	\$ 5,000
PS II	Union Miles Development Corporation	Yes	\$ 5,000
PS II	UpStage Players	Yes	\$ 5,000
PS II	Ursuline College	Yes	\$ 5,000
PS II	Wake Up And Live's Actors Studio	Somewhat	\$ 4,000
PS II	West Creek Conservancy	Somewhat	\$ 4,000
PS II	West Shore Chorale	Yes	\$ 5,000
PS II	West Side Catholic Center	Yes	\$ 5,000
PS II	Western Reserve Chorale	Somewhat	\$ 4,000
PS II	Western Reserve Fire Museum	Yes	\$ 5,000
PS II	Western Reserve Land Conservancy	Somewhat	\$ 4,000
PS II	Westlake Chinese Culture Association	Somewhat	\$ 4,000
PS II	Westlake-Westshore Arts Council	Somewhat	\$ 2,230
PS II	Westown Community Development Corporation	Yes	\$ 5,000
PS II	Windsong, Cleveland's Feminist Chorus	Yes	\$ 5,000
PS II	Women In History	Somewhat	\$ 2,400
PS II	Woodland Cemetery Foundation of Cleveland Ohio	Somewhat	\$ 4,000

Approval of General Operating Support 2020 Grants

Ms. Johnson-Banks stated that today the Board would be asked to approve the grant amounts for the 65 General Operating Support groups with a total allocation of \$10.2 million per the 2020 General Operating Support Memo.

The following actions were taken after the presentation:

Motion by Trustee Mendez, seconded by Trustee Hanson, to approve the 2020 General Operating Support panel scores:

Organization	Total Score
Art Therapy Studio	94.8
Collective Arts Network	74.4
Dunham Tavern Museum	84.8
Ensemble Theatre	90.8
Ingenuity	89.6

Discussion: Trustee Garth asked for clarification around the required minimum score to be funded. Ms. Johnson-Banks shared that only applicants with a panel score of 75 or higher were recommended for funding. Vote: All ayes. The motion carried.

Motion by Trustee Garth, seconded by Trustee Hanson, to approve the 2020 General Operating Support grants:

Organization	Grant Amount
Cleveland Institute of Art	\$ 548,585
Cleveland Museum of Art	\$ 936,686
Cleveland Public Theatre	\$ 104,107
DANCECleveland	\$ 48,961
GroundWorks DanceTheater	\$ 44,633

Discussion: None. Vote – Ayes: Garth, Hanson, Mendez. Nays: None. Abstain: Sherman. The motion carried.

Motion by Trustee Mendez, seconded by Trustee Sherman, to approve the 2020 General Operating Support grants:

Organization	Grant Amount
Cleveland Institute of Music	\$ 547,099
The Cleveland Orchestra	\$ 1,045,644

Discussion: None. Vote – Ayes: Garth, Mendez, Sherman. Nays: None. Abstain: Hanson. The motion carried.

Motion by Trustee Garth, seconded by Trustee Mendez, to approve the 2020 General Operating support grants as listed in the Board handout (below). Discussion: None. Vote: All ayes. The motion carried.

Organization	Grant Amount
Apollo's Fire	\$ 104,031
Art House	\$ 19,641
Art Therapy Studio	\$ 45,545
Artists Archives of the Western Reserve	\$ 23,401
Arts Cleveland	\$ 54,131
BAYarts	\$ 57,017
Beck Center for the Arts	\$ 129,016
Broadway School of Music and the Arts	\$ 19,553
Center for Arts-Inspired Learning	\$ 95,371

Chagrin Valley Little Theatre	\$	31,854
Children's Museum of Cleveland	\$	69,804
Cleveland Botanical Garden	\$	193,947
Cleveland International Film Festival	\$	151,398
Cleveland International Piano Competition	\$	56,170
Cleveland Jazz Orchestra	\$	27,492
Cleveland Museum of Natural History	\$	492,147
Cleveland Play House	\$	313,809
Cleveland POPS Orchestra	\$	62,803
Cleveland Restoration Society	\$	71,797
Contemporary Youth Orchestra	\$	29,216
Dancing Wheels	\$	37,315
Dobama Theatre	\$	45,877
Dunham Tavern Museum	\$	20,370
Ensemble Theatre	\$	14,201
Great Lakes Science Center	\$	250,265
Great Lakes Theater	\$	181,437
Heights Arts	\$	25,111
ICA - Art Conservation	\$	80,198
ideastream	\$	618,996
Ingenuity	\$	37,379
Inlet Dance	\$	25,634
Karamu House	\$	90,349
Lake Erie Ink	\$	24,076
Lake Erie Nature & Science Center	\$	77,226
LAND Studio	\$	157,993
Maltz Museum of Jewish Heritage	\$	132,993

Morgan Conservatory	\$	24,830
Museum of Contemporary Art Cleveland	\$	139,190
Nature Center at Shaker Lakes	\$	73,567
Near West Theatre	\$	60,049
North Coast Men's Chorus	\$	25,341
Playhouse Square	\$	1,164,989
Progressive Arts Alliance	\$	49,127
Rainey Institute	\$	79,915
Rock and Roll Hall of Fame and Museum	\$	748,681
Roots of American Music	\$	20,873
Shaker Historical Society	\$	13,475
SPACES	\$	34,197
The Cleveland Opera	\$	16,693
The Music Settlement	\$	180,052
The Musical Theater Project	\$	43,848
The Sculpture Center	\$	16,624
The Singing Angles	\$	29,610
Ukrainian Museum-Archives	\$	15,280
Valley Art Center	\$	33,940
Verb Ballets	\$	39,864
Western Reserve Historical Society	\$	216,835
Zygote Press	\$	29,743
Total 2020 GOS grants		\$10,200,000

Trustee Sherman thanked the applicants and CAC staff for their diligent work and thanked the Cuyahoga county residents for their generous support.

6. FINANCE REPORT

Ms. Harris' financial report can be found [here](#). Trustee Mendez requested clarification around forecasting and how that guides us moving forward, especially as lower tax receipts will necessitate significant

decreases to future GOS allocations. Ms. Harris stated that in 2017 CAC created a 10-year budget model in order to anticipate tax receipts and estimated corresponding expenditures for the full 10-year time period of the second levy. The forecast is updated annually in order to reflect current and more accurate revenue forecasts. Ms. Harris noted that while the 2017 model anticipated a GOS allocation for 2022-2023 of \$9.2 million, CAC now anticipates future allocations will be lower than that amount due to accelerated decreases in tax revenue. As CAC has done in past cycles, decreases in allocation and the impact on grants to organizations will be consistently communicated to grantees as far in advance as possible.

7. EXECUTIVE DIRECTOR SEARCH

Trustee Hanson updated the Board on the current status of the Executive Director search.

8. PUBLIC COMMENT

Lance Colie, Cuyahoga County Resident

The next meeting will be held at 3:30 pm on Wednesday, December 11, 2019, at the Idea Center at Playhouse Square. The meeting will begin with an executive session at 3:30 pm.

9. ADJOURNMENT

Motion by Trustee Hanson, seconded by Trustee Mendez, to adjourn the meeting. No discussion. Vote: all ayes. The motion carried. The meeting was adjourned at 5:33 pm.

Charna Sherman, President, Board of Trustees

Attest:

Gwendolyn Garth, Secretary, Board of Trustees